

11-9386/a

Dean Philip W. Thayer
School of Advanced International
Studies
The Johns Hopkins University
1900 Florida Avenue, N. W.
Washington 9, D. C.

Dear Phil:

Thank you very much for your letter of
20 November inviting me to your conference on
"U. S. Business in Europe."

I appreciate your thoughtfulness in asking
me to attend this meeting and I have put down
the 15th and 16th of December on my calendar as
the dates to be with you. However, should it
not be possible for me to join you, I have asked
[redacted] a member of our National
Estimates Staff, to represent the Agency on this
particular occasion.

Once again, many thanks and kindest personal
regards.

Sincerely,

SIGNED

Allen W. Dulles
Director

7
STAT
DATE: 24 Feb 81

O/DCI [redacted] bak(23 Nov. 59)

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